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NRO REVIEW COMPLETED

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2 4 JUN 1963

MEMORANDUM FOR: Acting Deputy Director (Research)

SUBJECT

: Functions of the Deputy Director for NRO

REFERENCE

: Draft of Functions Prepared by Mr. Houston

dtd 20 June 1963 (attached)

- 1. The functions of the Deputy Director, NRO, as proposed by Mr. Houston are frightfully similar to those previously suggested by Colonel Martin on 10 May and equally unacceptable. By adopting the duties and functions as stated by Colonel Martin, and now reaffirmed by Mr. Houston, we would merely be perpetuating the situation which has made the NRO an organizational failure to date.
- 2. Throughout the long list of functions as Mr. Houston has suggested, the Deputy Director is clearly, and we fear solely, identified with CIA activities. Actually, the functions as stated in reference more nearly describe the duties and responsibilities of the Director, Program B than they do those of the Deputy Director, whose interest and responsibility should range over the entire spectrum of NRO activities and mirror the joint partnership, which by charter the NRO is destined to be.
- 3. We find it improper for the Deputy to take the initiative in "keeping fully and currently informed as to all activities of the NRP," as opposed to being "kept fully informed," i.e. by the NRO organization itself.
- 4. Rather than engage in the exercise of dissecting the proposed draft we will list the functions of the Deputy Director as we feel they

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should be; general enough to permit blanket authority under the Director and over the entire National Reconnaissance Program, yet specific enough to ensure that such authority be recognized by the components of the NRO organization.

- a. The Deputy Director will be an integral part of the National Reconnaissance Office, in the chain of command directly under the Director and over the Staff, Comptroller, Program Directors and various other components which may form the NRO. The entire NRO organization should look upon the Deputy as the "alter ego" of the Director, possessing his full power and authority.
- b. The Deputy Director should be kept informed, as the Director, on all NRO matters.
- c. Although specifically charged with supervising the relations between the NRO and the United States Intelligence Board and its subcommittees, and the intelligence exploitation community, the Deputy may call upon the Director as necessary in such dealings.
- d. Supervise all NRP tasks assigned by the DNRO to the various Program Directors.
- e. Act for, and exercise the powers of, the DNRO during his absence or disability.
- 5. We submit that, at this time, there is greater advantage in establishing the broad authority of the Deputy without definitizing every aspect of his responsibility, and await developments before further refining his specific functions.

| 6. | It also | should | be noted | that t | he Ni | RO agi | reeme | ent p | resentl | ly in |
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| the Deput | y as stat | ed abov | e. | | | | | | | |

/JACK C. LEDFORD
Colonel, USAF
Assistant Director
(Special Activities)

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| EBOM: | Acting DD/R |

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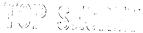
FUNCTIONS OF THE DEPUTY DIRECTOR FOR NRO

OGC:LRH 20 June 1963

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Reference: DOD-CIA Agreement on NRO, dated 13 March 1963

- The referenced agreement defines the duties of the DDNRO, under the direction of the DNRO, as follows:
 - a. Keeping fully and currently informed as to all activities of the NRP.
 - b. Supervising relations between the NRO and the United States Intelligence Board and its subcommittees, and the intelligence exploitation community.
 - c. Supervising all NRP tasks assigned by the DNRO to the Central Intelligence Agency.
 - d. Performing such other duties as may be assigned by the DNRO.
 - Acting for, and exercising the powers of, the DNRO during his absence or disability.
- 2. DDNRO will be located with the DNRO and will be provided by the NRO with the required secretarial and other administrative assistance.
- 3. In carrying out his responsibility for supervising all NRP tasks assigned to CIA, the DDNRO will be responsible for:



- a. keeping the Deputy Director (Research), Central Intelligence Agency, fully informed on all matters relating to the NRP and the activities of NRO;
- b. insuring that CIA is responsive to NRO direction and guidance on all NRP tasks assigned to CIA;
- c. insuring that the DNRO is currently and fully informed on all NRO tasks assigned to CIA;
- d. submitting to the DNRO for approval the programs and budgets for NRO tasks assigned to CIA;
- e. insuring that all NRO funds made available to CIA are used only for work which has been approved by the DNRO;
- f. insuring that CIA has the capability to provide the necessary internal CIA support for all assigned NRP responsibilities;
- g. initiating preparation of proposals for operational employment of NRO projects assigned to the CIA. Such proposals will be submitted to DNRO, and upon his approval, forwarded to the Special Group and higher authority for approval, as necessary. The DDNRO will act as the NRO spokesman during such higher level presentations when appropriate, as determined by the DNRO.